

Management Committee

(from left to right)

Gordon L. Keen, Jr. / Senior Vice President, Law and Corporate Development

Glenn M. Fischer / President and Chief Operating Officer

Peter McCausland / Chairman and Chief Executive Officer

Roger F. Millay / Senior Vice President and Chief Financial Officer



Corporate Officers

Alfred B. Crichton
Division President, West

B. Shaun Powers
Division President, East

Ted R. Schulte
Division President, Gas Operations

Robert A. Dougherty
Senior Vice President and Chief Information Officer

Kelly P. Justice
Senior Vice President, Airgas Puritan Medical

Michael L. Molinini
Senior Vice President, Hardgoods

Patrick M. Visintainer
Senior Vice President, Sales

Dwight T. Wilson
Senior Vice President, Human Resources

E. Patrick Baker
Vice President

Dean A. Bertolino
Vice President, General Counsel and Secretary

Richard S. Brennan
Vice President

Todd R. Craun
Vice President, Associate General Counsel

James S. Ely
Vice President, Communications

Leslie J. Graff
Vice President, Corporate Development

David E. Levin
Vice President, Safety Products

Robert M. McLaughlin
Vice President, Controller

Deborah A. Reynolds
Vice President, Associate General Counsel

Nevin D. Speicher
Vice President, Retail Operations

Joseph C. Sullivan
Vice President, Treasurer

Thomas S. Thoman
Vice President, Gases

Carey M. Verger
Vice President, Director of Tax

Airgas Operating Companies and Presidents

Airgas East	Jim Muller
Airgas Great Lakes	Mike Ziegler
Airgas Gulf States	Rusty Coker
Airgas Intermountain	Dan Tatro
Airgas Mid America	Bob Hilliard
Airgas Mid South	Mike Duvall
Airgas Nor Pac	Mark Clemens
Airgas North Central	Ron Stark
Airgas Northern California & Nevada	Jim McCarthy
Airgas South	Mike Rohde
Airgas Southwest	Brent Sparks
Airgas West	Max Hooper
Airgas Carbonic/Dry Ice	Phil Filer
Airgas Rutland Tool	Glen Irving
Airgas Safety Telesales	Don Carlino
Red-D-Arc	Mitch Imielinski



Board of Directors

(from left to right)

Frank B. Foster, III⁽¹⁾⁽²⁾
Chairman
DBH Associates

W. Thacher Brown⁽¹⁾⁽⁴⁾
Chairman and President
1838 Investment Advisors, LLC

James W. Hovey⁽⁴⁾
President
The Fox Companies

David M. Stout⁽³⁾
President, Pharmaceuticals
GlaxoSmithKline

Paula A. Sneed⁽²⁾
Senior Vice President
Global Marketing Resources
Kraft Foods

Peter McCausland⁽¹⁾
Chairman and Chief Executive Officer
Airgas, Inc.

Lee M. Thomas⁽³⁾⁽⁴⁾
President and Chief Operating Officer
Georgia-Pacific Corporation

William O. Albertini⁽²⁾
Former Chief Financial Officer
Bell Atlantic Corporation

Robert L. Yohe⁽³⁾
Former Vice Chairman
Olin Corporation

⁽¹⁾ Executive Committee

⁽²⁾ Audit Committee

⁽³⁾ Governance and Compensation Committee

⁽⁴⁾ Finance Committee