Reconciliation of Non-GAAP Financial Measures (Unaudited)

AIRGAS, INC. AND SUBSIDIARIES

Reconciliation of Earnings per Diluted Share from Continuing Operations to Earnings per Diluted Share from Continuing Operations, Excluding Certain Gains and Charges

| | FY86 | FY87 | FY88 | FY89 | FY90 | FY91 | FY92 | FY93 | FY94 | FY95 | FY96 | FY97 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Earnings per diluted share from continuing operations | \$ 0.03 | \$ 0.03 | \$ 0.04 | \$ 0.06 | \$ 0.08 | \$ 0.03 | \$ 0.13 | \$ 0.19 | \$ 0.31 | \$ 0.48 | \$ 0.60 | \$ 0.33 |
| Adjustments: | | | | | | | | | | | | |
| Restructuring and other special charges, including asset | | | | | | | | | | | | |
| impairments, net of recoveries | _ | | 0.01 | | _ | 0.06 | | | | | | 0.05 |
| Costs (recoveries) due to breach of contract by supplier | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 0.25 |
| Losses (gains) on sale of business | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 0.01 |
| Insurance gain | _ | | | | _ | | | | | | | _ |
| Litigation charges | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Inventory write-down | _ | | | | _ | | | | | | | _ |
| Hurricane and fire losses | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| BOC acquisition integration costs | _ | | | | _ | | | | | | | _ |
| Employee separation costs | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Gain on termination of defined benefit pension plan | _ | _ | (0.01) | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Costs (benefits) related to unsolicited takeover attempt | _ | _ | | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Losses on debt extinguishment | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Multi-employer pension plan withdrawal charges | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Income tax benefits | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| National Welders exchange transaction | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| One-time interest penalty | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Earnings per diluted share from continuing operations, | | | | | | | | | | | | |
| excluding certain gains and charges | \$ 0.03 | \$ 0.03 | \$ 0.04 | \$ 0.06 | \$ 0.08 | \$ 0.09 | \$ 0.13 | \$ 0.19 | \$ 0.31 | \$ 0.48 | \$ 0.60 | \$ 0.64 |

The Company believes its earnings per diluted share from continuing operations, excluding certain gains and charges, financial measure provides investors meaningful insight into its earnings performance without the impact of certain special items. Non-GAAP financial measures should be read in conjunction with GAAP financial measures, as non-GAAP financial measures are merely a supplement to, and not a replacement for, GAAP financial measures. It should also be noted that the Company's earnings per diluted share from continuing operations, excluding certain gains and charges, financial measure may be different from earnings per diluted share financial measures provided by other companies.

Reconciliation and Computation of Return on Capital

| (In thousands) | | | | | | | | | | |
|---|--------|---------|-----|-----------|------|-----------|-------------|-----------|-----|-----------|
| Years Ended March 31, | | 2011 | | 2012 | | 2013 | | 2014 | | 2015 |
| Operating income | \$ 4 | 69,191 | \$ | 556,221 | \$ | 596,417 | \$ | 630,534 | \$ | 641,278 |
| Add: | | | | | | | | | | |
| Restructuring and other special charges | | _ | | 24,448 | | 8,089 | | - | | _ |
| Costs related to unsolicited takeover attempt | | 44,406 | | (7,870) | | _ | | - | | _ |
| Multi-employer pension plan withdrawal charges | | 4,628 | | 4,304 | | _ | | - | | _ |
| Adjusted operating income | \$ 5 | 18,225 | \$ | 577,103 | \$ | 604,506 | \$ | 630,534 | \$ | 641,278 |
| | 4 7 | 07 700 | - | 100.071 | , | | , | - 070 007 | , | - 000 750 |
| Five quarter average of total assets | | 97,736 | 5 | 5,126,871 | 5 | 5,452,051 | Ċ | 5,676,227 | 5 | 5,906,752 |
| Five quarter average of securitized trade receivables | | 59,000 | | - | | — | | - | | — |
| Five quarter average of current liabilities (exclusive of debt) | (49 | 98,618) | | (516,307) | | (533,217) | | (526,939) | | (553,651) |
| Five quarter average capital employed | \$ 4,3 | 58,118 | \$4 | ,610,564 | \$ 4 | 1,918,834 | \$! | 5,149,288 | \$5 | 5,353,101 |
| Return on capital | | 11.9% | | 12.5% | | 12.3% | | 12.2% | | 12.0% |

The Company believes this return on capital computation helps investors assess how effectively the Company uses the capital invested in its operations. Management uses return on capital as one of the metrics for determining employee compensation. Non-GAAP financial measures should be read in conjunction with GAAP financial measures, as non-GAAP financial measures are merely a supplement to, and not a replacement for, GAAP financial measures. It should be noted as well that our return on capital computation may be different from return on capital computations provided by other companies. Quarterly averages used in the computation of return on capital above reflect the impact of material acquisitions as of their acquisition date.

Reconciliation of Non-GAAP Financial Measures (Unaudited)

AIRGAS, INC. AND SUBSIDIARIES

| FY98 | 3 FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 |
|---------|-----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| \$ 0.57 | 7 \$ 0.74 | \$ 0.55 | \$ 0.42 | \$ 0.74 | \$ 0.96 | \$ 1.08 | \$ 1.19 | \$ 1.62 | \$ 1.92 | \$ 2.66 | \$ 3.13 | \$ 2.34 | \$ 2.94 | \$ 4.00 | \$ 4.35 | \$ 4.68 | \$ 4.85 |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| 0.18 | 3 — | _ | 0.10 | _ | 0.03 | (0.01) | _ | _ | _ | _ | _ | _ | _ | 0.19 | 0.07 | - | |
| (0.13 | | (0.02) | (0.05) | — | — | _ | — | — | _ | — | _ | _ | — | — | _ | - | — |
| (0.01 | I) (0.21) | (0.12) | — | — | — | _ | — | — | _ | — | _ | _ | — | — | (0.07) | - | — |
| _ | - (0.03) | _ | — | _ | _ | (0.02) | _ | — | _ | _ | — | — | _ | | _ | - | |
| _ | | 0.07 | 0.05 | 0.09 | _ | _ | _ | — | _ | _ | — | _ | _ | — | _ | - | |
| | | 0.03 | — | — | — | — | — | — | — | — | _ | _ | — | — | — | - | |
| | | _ | — | — | — | 0.02 | — | 0.02 | — | — | _ | _ | — | — | — | - | |
| | | _ | — | — | — | — | 0.04 | — | — | — | _ | _ | — | — | — | - | |
| _ | | _ | — | — | _ | _ | 0.01 | — | _ | — | — | — | — | — | _ | - | — |
| _ | | | _ | _ | _ | _ | _ | | | _ | _ | | | | _ | - | |
| _ | | _ | — | — | _ | _ | — | — | | — | — | 0.18 | 0.33 | (0.06) | _ | _ | — |
| _ | | | _ | _ | _ | _ | _ | | 0.10 | _ | _ | 0.14 | 0.03 | | _ | 0.08 | |
| _ | | _ | _ | _ | _ | _ | _ | _ | _ | | _ | 0.05 | 0.03 | 0.04 | _ | _ | |
| _ | | | _ | _ | _ | _ | _ | | (0.02) | (0.01) | _ | (0.03) | _ | (0.06) | _ | (0.04) | |
| _ | | _ | _ | _ | _ | _ | _ | _ | _ | 0.03 | _ | _ | | — | _ | - | |
| | | _ | _ | _ | _ | | _ | _ | | _ | _ | | 0.02 | _ | | | |
| \$ 0.61 | \$ 0.50 | \$ 0.51 | \$ 0.52 | \$ 0.83 | \$ 0.99 | \$ 1.07 | \$ 1.24 | \$ 1.64 | \$ 2.00 | \$ 2.68 | \$ 3.13 | \$ 2.68 | \$ 3.35 | \$ 4.11 | \$ 4.35 | \$ 4.72 | \$ 4.85 |

Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow

| (In thousands) Years Ended March 31, | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|------------|------------|------------|------------|------------|
| Net cash provided by operating activities | \$ 275,301 | \$ 506,406 | \$ 550,268 | \$ 744,860 | \$ 718,037 |
| Adjustments to cash provided by operating activities: | | | | | |
| Cash used by the securitization of trade receivables | 295,000 | _ | _ | _ | _ |
| Stock issued for employee stock purchase plan | 14,997 | 15,256 | 17,088 | 17,313 | 17,940 |
| Tax benefit realized from exercise of stock options | 8,444 | 17,516 | 36,160 | 13,668 | 16,045 |
| Net cash expenditures related to unsolicited takeover attempt | 23,427 | 35,084 | _ | _ | _ |
| Cash expenditures related to MEPP withdrawals | _ | 18,323 | _ | _ | _ |
| Adjusted cash from operations | 617,169 | 592,585 | 603,516 | 775,841 | 752,022 |
| Capital expenditures | (256,030) | (356,514) | (325,465) | (354,587) | (468,789) |
| Adjustments to capital expenditures: | | | | | |
| Operating lease buyouts | 9,893 | 9,218 | 3,946 | 4,420 | 3,159 |
| Proceeds from sales of plant and equipment | 15,844 | 16,365 | 15,693 | 15,483 | 23,083 |
| Adjusted capital expenditures | (230,293) | (330,931) | (305,826) | (334,684) | (442,547) |
| Free cash flow | \$ 386,876 | \$ 261,654 | \$ 297,690 | \$ 441,157 | \$ 309,475 |

The Company believes its free cash flow financial measure provides investors meaningful insight into its ability to generate cash from operations, which is available for servicing debt obligations and for the execution of its business strategies, including acquisitions, the prepayment of debt, the payment of dividends, or to support other investing and financing activities. The Company's free cash flow financial measure has limitations and does not represent the residual cash flow available for discretionary expenditures. Certain non-discretionary expenditures such as payments on maturing debt obligations are excluded from the Company's computation of its free cash flow financial measure. Non-GAAP financial measures are merely a supplement to, and not a replacement for, GAAP financial measures. It should also be noted that the Company's free cash flow financial measure may be different from free cash flow financial measures provided by other companies.

Reconciliation of Non-GAAP Financial Measures (Unaudited)

AIRGAS, INC. AND SUBSIDIARIES

Reconciliation of Net Earnings to Adjusted Net Earnings and Increase in Adjusted Earnings Per Diluted Share

| (In thousands, except per share amounts) Years Ended March 31, | 2014 | 2015 |
|--|------------------|---------------|
| Net earnings | \$ 350,784 | \$ 368,086 |
| Loss on the extinguishment of debt, after tax Income tax benefits | 5,646 (3,293) | |
| Adjusted net earnings | \$ 353,137 | \$ 368,086 |
| Diluted shares outstanding | 74,910 | 75,851 |
| Adjusted earnings per diluted share | \$ 4.72 | \$ 4.85 |
| Increase in adjusted earnings per diluted share | | 3% |

The Company believes that the increase in adjusted earnings per diluted share provides investors with meaningful insight into the Company's earnings performance without the impact of loss on the extinguishment of debt and state income tax benefits. Non-GAAP financial measures should be read in conjunction with GAAP financial measures, as non-GAAP financial measures are merely a supplement to, and not a replacement for, GAAP financial measures. It should be noted that the Company's adjusted net earnings and adjusted earnings per diluted share financial measures provided by other companies.

Thirty Year Reconciliation of Net Earnings to Adjusted EBITDA

| (In thousands) | 1000 | | | 1000 | 1000 | | 1000 | 1000 | | | 1000 | | | |
|--|-------------|------------|---------|-----------|-----------|---------|-----------|-----------|--------------|------------|------------|------------|---------|--|
| Years Ended March 31, | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | |
| Net Earnings | \$ 1,796 \$ | 3 2,557 \$ | 6 4,391 | \$ 10,423 | \$ 37,959 | 5 1,166 | \$ 7,292 | \$ 12,469 | \$ 20,290 \$ | 31,479 \$ | 39,722 \$ | 23,264 \$ | 40,541 | |
| Add: | | | | | | | | | | | | | | |
| Depreciation & amortization | 1,843 | 5,127 | 6,085 | 11,147 | 17,387 | 21,158 | 23,420 | 28,042 | 30,571 | 36,868 | 45,762 | 64,428 | 82,227 | |
| Interest expense | 1,532 | 4,751 | 6,154 | 12,245 | 16,198 | 15,179 | 12,838 | 11,403 | 12,486 | 17,625 | 24,862 | 39,367 | 52,603 | |
| Income taxes | 2,021 | 2,623 | 2,257 | 3,326 | 4,526 | 3,400 | 7,718 | 10,811 | 16,027 | 23,894 | 28,522 | 20,140 | 28,281 | |
| Other income | (195) | (283) | (909) | (215) | (157) | (870) | (214) | (546) | (453) | (1,067) | (781) | (1,695) | (9,811) | |
| Losses on extinguishment of debt | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | |
| Discount on securitization of receivables | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | |
| Minority interest in earnings of | | | | | | | | | | | | | | |
| consolidated affiliate | _ | 69 | 111 | 120 | 260 | 283 | 496 | 230 | 317 | 669 | 662 | 817 | 873 | |
| Equity in earnings of unconsolidated affiliate | _ | _ | (1,588) | (2,048) | (1,638) | (1,872) | (1,814) | | | | _ | (935) | (1,413) | |
| Discontinued operations | 858 | (108) | (2,731) | (7,893) | (33,927) | | | _ | _ | _ | _ | (478) | 635 | |
| Cumulative effect of change in | | . , | | | , | | | | | | | . , | | |
| accounting principle | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | | |
| Restructuring and other related costs | _ | _ | _ | _ | _ | _ | _ | _ | | _ | _ | _ | | |
| Costs (benefits) related to unsolicited | | | | | | | | | | | | | | |
| takeover attempt | _ | _ | _ | _ | _ | _ | _ | _ | | _ | _ | _ | _ | |
| Multi-employer pension plan | | | | | | | | | | | | | | |
| withdrawal charges | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | |
| Adjusted EBITDA | \$ 7,855 \$ | 14,736 \$ | 13.770 | \$ 27,105 | \$ 40,608 | 38.444 | \$ 49,736 | \$ 62,409 | \$ 79,238 \$ | 109.468 \$ | 138,749 \$ | 144,908 \$ | 193,936 | |

The Company believes the above Adjusted EBITDA financial measure helps investors assess the Company's operating performance without the impact of restructuring and other special charges, charges associated with the Company's withdrawal from multi-employer pension plans and costs (benefits) related to Air Products' unsolicited takeover attempt. Non-GAAP financial measures should be read in conjunction with GAAP financial measures, as non-GAAP financial measures are merely a supplement to, and not a replacement for, GAAP financial measures. It should be noted as well that our adjusted EBITDA financial measure may be different from adjusted EBITDA financial measures.